



## INSAS BERHAD

(Registration No. 196101000026 (4081-M))

# NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN** that the 63<sup>rd</sup> Annual General Meeting of Insas Berhad ("Company") will be held at Dewan Berjaya, Bukit Kiara Equestrian and Country Resort, Jalan Bukit Kiara, Off Jalan Damansara, 60000 Kuala Lumpur on **Friday, 28 November 2025 at 10.30 a.m.** for the following purposes:-

### AGENDA

#### AS ORDINARY BUSINESS

- |     |  |                                      |
|-----|--|--------------------------------------|
| 1.  | To receive the Audited Financial Statements for the financial year ended 30 June 2025 and the Reports of the Directors and Auditors thereon. | <b>Please see Explanatory Note 1</b> |
| 2.  | To approve the following payments:-  |                                      |
| 2.1 | Directors' fees of RM204,000 for the financial year ended 30 June 2025.  | <b>Ordinary Resolution 1</b>         |
| 2.2 | Directors' benefits of up to RM60,000 for the period from 29 November 2025 until the next Annual General Meeting of the Company.             | <b>Ordinary Resolution 2</b>         |
| 3.  | To re-elect the following Directors retiring by rotation pursuant to Clause 103 of the Company's Constitution:-                              |                                      |
| 3.1 | Dato' Mohamad Azmi Bin Ali   | <b>Ordinary Resolution 3</b>         |
| 3.2 | Datuk Mohamed Arsad Bin Sehan  | <b>Ordinary Resolution 4</b>         |
| 4.  | To re-appoint Messrs Grant Thornton Malaysia PLT as Auditors of the Company and to authorise the Directors to fix their remuneration.        | <b>Ordinary Resolution 5</b>         |

#### AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolutions, with or without modifications:

- |    |  |                              |
|----|--|------------------------------|
| 5. | <b>AUTHORITY TO ISSUE AND ALLOT SHARES PURSUANT TO SECTION 75 AND 76 OF THE COMPANIES ACT 2016</b> | <b>Ordinary Resolution 6</b> |
|----|--|------------------------------|

"**THAT**, subject to the Companies Act 2016, the Constitution of the Company and the approvals of the relevant authorities where required, the Directors of the Company be and are hereby empowered, pursuant to Section 75 and 76 of the Companies Act 2016, to issue and allot new shares in the Company ("New Shares") from time to time and upon such terms and conditions and for such purposes as the Directors may deem fit provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the total number of issued shares of the Company (excluding treasury shares) for the time being ("Mandate") and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company and that the Directors be and are hereby empowered to obtain the approval from Bursa Malaysia Securities Berhad for the listing of and quotation for the additional shares so issued.

**AND THAT** pursuant to Section 85 of the Companies Act 2016 read together with Clause 70 of the Company's Constitution, approval be hereby given to waive the statutory pre-emptive rights conferred upon the shareholders of the Company and the Board, in exercising the authority granted under the Mandate, is exempted from the obligation to offer such New Shares first to the existing shareholders of the Company."

## NOTICE OF ANNUAL GENERAL MEETING

(Cont'd)

6. **PROPOSED RENEWAL OF AUTHORITY FOR THE COMPANY TO PURCHASE ITS OWN SHARES** **Ordinary Resolution 7**

**"THAT**, subject to the Companies Act 2016 ("the Act"), rules, regulations and orders made pursuant to the Act, the Company's Constitution, Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and any other relevant authorities, the Directors of the Company be and are hereby authorised to make purchases of ordinary shares in the Company's share capital through Bursa Securities and to take all such steps as are necessary (including the opening and maintaining of a depository account under the Securities Industry (Central Depositories) Act, 1991) and enter into any agreements, arrangements and guarantees with any party or parties to implement, finalise and give full effect to the aforesaid purchases with full powers to assent to any conditions, modifications, variations and/or amendments (if any) as may be imposed by the relevant authorities from time to time and to do all such acts and things as the Directors may deem fit and expedient in the best interests of the Company, subject further to the following:-

- (i) the maximum number of ordinary shares which may be purchased and held by the Company pursuant to this resolution shall not exceed 10% of the total number of issued shares of the Company at the time of purchase;
- (ii) the maximum funds to be allocated by the Company for the purpose of purchasing the ordinary shares shall not exceed the total retained profits of the Company;
- (iii) the authority conferred by this resolution will commence immediately upon the passing of this resolution and will expire at the conclusion of the next Annual General Meeting of the Company following the passing of this resolution (unless earlier revoked or varied by an ordinary resolution of the shareholders of the Company in a general meeting) but not so as to prejudice the completion of purchases by the Company before the aforesaid expiry date and, in any event, in accordance with the provisions of the Act, the rules and regulations made pursuant thereto and the guidelines issued by Bursa Securities and/or any other relevant authorities; and
- (iv) upon completion of the purchase(s) of the ordinary shares or any part thereof by the Company, the Directors of the Company be and are hereby authorised to cancel all the shares so purchased or retain all the shares as treasury shares (of which may be dealt with in accordance with Section 127(7) of the Act) or retain part thereof as treasury shares and cancelling the balance, and in any other manner as prescribed by the Act, rules, regulations and orders made pursuant to the Act and the requirements of Bursa Securities and any other relevant authorities for the time being in force."

7. To transact any other business of the Company of which due notice shall have been given in accordance with the Company's Constitution and the Companies Act 2016.

By Order of The Board

Chow Yuet Kuen  
MAICSA 7010284  
SSM Practising Certificate No. 202008002730  
Company Secretary

Lau Fong Siew  
MAICSA 7045893  
SSM Practising Certificate No. 202008002625  
Company Secretary

Kuala Lumpur  
30 October 2025

## NOTICE OF ANNUAL GENERAL MEETING (Cont'd)

### A. Notes:-

#### 1. Proxy

- (a) A member entitled to attend and vote at the 63<sup>rd</sup> Annual General Meeting ("AGM") is entitled to appoint not more than two (2) proxies to attend and vote in his stead. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportion of his shareholdings to be represented by each proxy. A proxy need not be a member of the Company.
- (b) Where a member is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
- (c) Where a member is an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991 which holds shares in the Company for multiple beneficial owners in one securities account ('omnibus account'), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (d) The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly authorised in writing or if the appointer is a corporation either under its common seal or under the hand of an officer or attorney duly authorised in writing.
- (e) The instrument appointing a proxy may be deposited in hard copy or by electronic means in the following manner not less than forty-eight (48) hours before the time set for holding the meeting i.e. **no later than 26 November 2025 at 10.30 a.m.** or at any adjournment thereof:
  - i) Hard copy  
Deposit the original proxy form at Tricor Investor & Issuing House Services Sdn Bhd at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur or alternatively, deposit in the drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur.
  - ii) Electronic means  
Lodge the proxy form electronically via Vistra Share Registry and IPO (MY) portal at <https://srm.vistra.com> by following the procedures provided in the Administrative Guide which is available on the Company's website at <http://www.insas.net/ar-gm.html>.

#### 2. General Meeting Record of Depositors

Only members whose names appear in the Record of Depositors as at **18 November 2025** shall be entitled to attend and vote at the AGM or appoint a proxy to attend and vote on his behalf. **Kindly take note that ONLY Ordinary Shareholders are entitled to vote at the AGM.**

#### 3. Voting

Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements, all the resolutions set out in the notice of AGM will be put to vote by poll.

## NOTICE OF ANNUAL GENERAL MEETING

(Cont'd)

### **B. Explanatory Notes to Ordinary and Special Businesses:-**

#### **1. Audited Financial Statements**

*This agenda item is meant for discussion only as the provision of Section 340(1)(a) of the Companies Act 2016 does not require a formal approval of the shareholders for the Audited Financial Statements. Hence, this agenda item is not put forward for voting.*

#### **2. Ordinary Resolutions 1 and 2 – Directors' fees and benefits**

*The Board had reviewed the Directors' fees (including Board Committees) and benefits after taking into account the responsibilities and time commitment required from the Non-Executive Directors to ensure the fees is in line with market trend for similar positions and is otherwise fair and not excessive.*

*The benefits payable to the Non-Executive Directors comprise of car, fuel, driver and meeting allowances for attending the Board, Board Committees and general meetings of the Company for the period from 29 November 2025 until the next Annual General Meeting in 2026. The meeting allowance is estimated based on the number of scheduled and unscheduled meetings and the number of Non-Executive Directors involved in these meetings.*

*The payment of Directors' fees for the financial year 2025 will be payable in full upon the shareholders' approval while the Directors' benefits will be paid as and when they are incurred.*

#### **3. Ordinary Resolution 6 – Authority to issue and allot shares pursuant to Section 75 and 76 of the Companies Act 2016**

*The proposed Ordinary Resolution 6, if passed, will renew the general mandate given to the Directors of the Company to issue and allot shares up to an amount not exceeding 10% of the total number of issued shares of the Company for the time being for such purposes as the Directors consider would be in the best interest of the Company. The general mandate sought for the issue of shares is a renewal of the general mandate which was approved by shareholders at the last Annual General Meeting held on 29 November 2024. Up to the date of this notice, the Company has not issued any new shares under this general mandate which will lapse at the conclusion of the 63<sup>rd</sup> Annual General Meeting.*

*The renewal of the general mandate will provide flexibility to the Company for any possible fund raising activities including but not limited to issuance of new shares for funding investment projects, working capital and/or acquisitions and to avoid any delay and costs involved in convening a general meeting of the Company to approve such issuance of shares.*

*Pursuant to Section 85 of the Companies Act 2016 read together with Clause 70 of the Company's Constitution, shareholders have pre-emptive rights to be offered any new shares in the Company which rank equally to the existing issued shares in the Company. This proposed Ordinary Resolution 6, if passed, will waive the shareholders' pre-emptive rights to be offered the new shares that may be issued by the Company pursuant to the said resolution.*

*This authority to issue and allot shares, unless revoked or varied at a general meeting, will expire at the conclusion of the next Annual General Meeting of the Company.*

#### **4. Ordinary Resolution 7 – Proposed renewal of authority for the Company to purchase its own shares**

*The proposed Ordinary Resolution 7, if passed, is to empower the Directors to purchase the Company's shares of up to 10% of the total number of issued shares of the Company by utilising the funds allocated out of the retained profits of the Company. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next Annual General Meeting of the Company in 2026. For information on the Proposed Renewal of Share Buy-Back Authority, please refer to the Statement in Relation to the Proposed Renewal of Authority for the Company to Purchase its Own Shares on pages 250 to 254 of the Annual Report 2025.*